

WHITBREAD

Interim Management Statement

Released : 28 February 2008

Whitbread PLC
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Whitbread PLC today reports its performance for the 50 weeks ended 14 February 2008.

Sales for 50 weeks to 14 February 2008.

| | %age change vs. prior year | |
|----------------------------------|----------------------------|-------------|
| | Like for like sales | Total sales |
| Premier Inn | 10.5% | 15.1% |
| Restaurants | 0.8% | 2.1% |
| Costa | 6.3% | 25.0% |
| *Continuing Whitbread | 5.7% | 11.3% |
| *Continuing Whitbread at week 39 | 5.8% | 11.0% |

Alan Parker, Chief Executive, Whitbread PLC comments:

These results show that trading in our businesses has been resilient and we continue to perform well. Premier Inn has held its like for like occupancy at 79.2% and grown total sales by 15.1%. Room expansion continues to be ahead of plan and we are on track to deliver over 3,400 rooms this year compared to 2,500 last year. Restaurants have seen a positive like for like sales trend and the actions we have taken are continuing to improve the operating margin. Costa store openings have accelerated and have driven the strong sales growth.

Following the substantial reshaping of Whitbread we have undertaken an organisational review to ensure that we have the most efficient operating structure for the management and growth of our businesses. As a result of this review we have decided, with immediate effect, to combine the divisional management for hotels and restaurants as we focus on the joint sites model. We have also taken the decision to outsource our logistics operation and negotiations with an identified supplier are underway. It is expected that the continued simplification of our businesses will take some 12 months to implement and will result in savings of £25m per annum in 2009/10 at an exceptional cost of £35m to be charged in 2007/8 and 2008/9.

We have continued to increase the leverage of the business and as at close of business on 27 February we had purchased 22.3 million shares representing 11.3% of our share capital at a cost of £340.2 million.

We will announce our preliminary results for the 52 weeks ended 28 February 2008

on 28 April 2008 and the full year outcome is anticipated to be in line with our expectations.

*Continuing Whitbread

Continuing Whitbread comprises Premier Inn, the retained Restaurant estate and Costa but excludes David Lloyd Leisure, the disposed restaurant sites, TGI Friday's and any supply chain sales to third parties.

- Ends -

Conference call for analysts and investors

Alan Parker and Christopher Rogers will be hosting a conference call for analysts and investors at 8.00am today. To participate, dial 0845 634 0041.

A recording of the conference call will be available for seven days. To listen, dial 020 7806 1970 and enter the passcode 2423788. This service will be active approximately one hour after the conference call has finished.

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Notes to editors

Post the divisional organisational review, Patrick Demspey, Premier Inn Managing Director, has been appointed to the new position of Managing Director of the combined hotels and restaurants division. Patrick joined Whitbread in September 2004 as Managing Director of Whitbread Hotel Company, with responsibility for the Marriott hotel brand. Prior to joining Whitbread, he was Managing Director of Forte Hotels UK and CEO of Restaurant Associates, part of the Compass Group. In 2005, Patrick became Managing Director of Premier Inn, now the UK's biggest and fastest growing hotel group, and he has been a key figure in delivering its strong recent growth.

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